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IP Protection for Start-Ups

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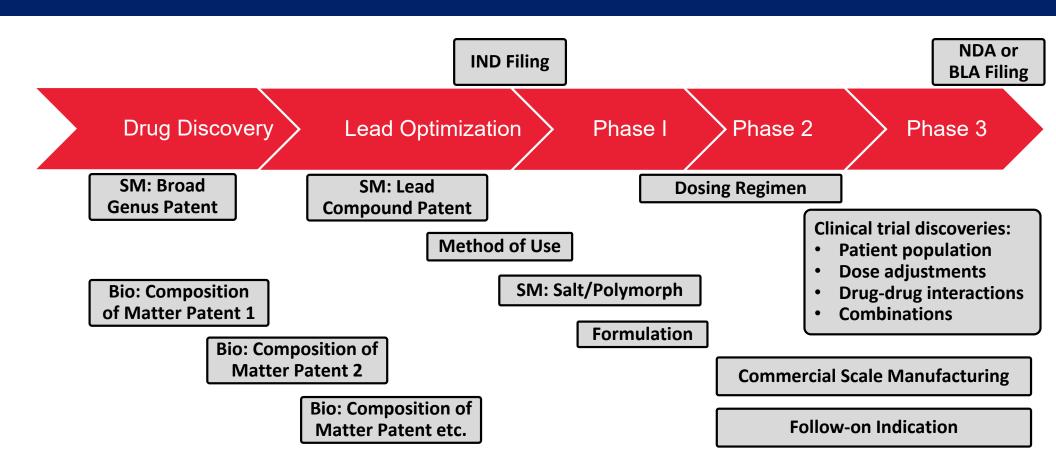
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Overview

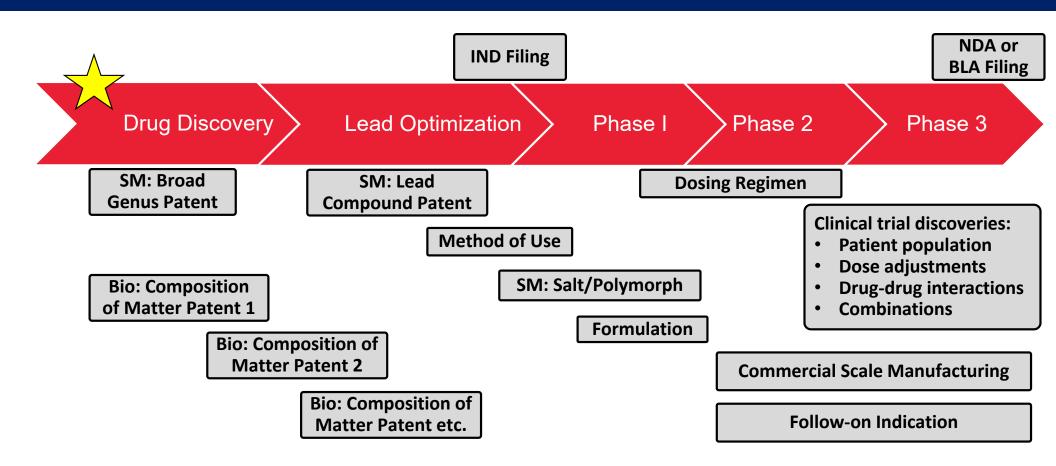
- R&D and Patent Timeline
- Drug Discovery:
 - What is a patent?
 - What is your patent strategy?
 - Ownership and Inventorship
 - Public Disclosures and Confidential Information
- Lead optimization:
 - Freedom to operate vs. Patentability
- Clinical stage:
 - Patent life cycle management

- Attracting early-stage investment
 - What do you need? What's not expected?

R&D Milestones and Patenting Timeline



R&D Milestones and Patenting Timeline



What is a patent?

- A patent is *not* a right to use, sell, etc. an invention.
- A patent is a right to exclude someone else making, using, selling, offering to sell & importing the invention.
- The right is granted for a limited period of time in exchange for sharing your technology
- Promotes innovation for the good of consumers, inventors, businesses, & the economy

What is your patent strategy?

- Consider what kind of company you are are you developing a drug product? Are you providing a service? Are you selling a device or a kit for performing a test?
- Consider what kind of claims will cover what your company sells
 - Composition of matter to cover your drug product or device
 - Method of manufacturing
 - Method of using
- Consider how your competitors might design around you
 - Build your patent wall with as many different types of bricks as possible
 - Enables for you to add claims that might be attractive to partners

When & where to file?

- Consider need for further data vs. pressure of first to file
- Need a patent fast?
 - Consider filing a US utility at the same time you file a PCT
 - Consider Track I examination
 - Consider filing in the UK at the same time as the US/PCT
 - Address all issues at the non-final OA stage
- Early stage/still seeking funding?
 - Take full advantage of PCT process
 - Beware of risks to PTA by expediting examination

Inventorship

- Authorship on a journal article does not necessarily equate to inventorship for patent application
- Under US Patent law, an inventor is an individual who made a contribution to the conception of the subject matter of at least one claim
- A "pair of hands" is not an inventor
 - for example, a lab technician who merely follows direction of a supervisor
- But a lab technician may be an inventor when contributing more
 - for example, suggests further modifications or improvements
- Sole inventorship is easy, but joint inventorship can be challenging to get it right
- Why does this matter?
 - In the US, a patent can be invalidated for incorrect inventorship
 - Inventorship determines ownership

Joint inventorship

- When more than one person contributes to the <u>conception</u> of a non-obvious solution to the problem which constitutes the invention
- "[O]ne of the muddiest concepts in the muddy metaphysics of patent law".†
- One does not become a joint inventor by
 - suggesting a desired end or result, with no suggestion of how to reach that end
 - following instructions of the person who conceived of the solution
- Joint inventors work towards the same goal but need not:
 - have worked together
 - worked at the same time
 - contributed the same type or amount of work
 - contributed to every claim
 - **inventorship determinations are fact intensive and courts have found that some "quantum" of collaboration or connection between inventors is required**

Inventorship

- U.S. utility patent application <u>must</u> be filed in the name of the actual inventor(s)
 - Any mistakes can be corrected before issuance of patent
 - Inventorship update may be needed while claim scope change during prosecution
- A patent may be found invalid if the inventorship is incorrect (naming more or less than the true inventors)
 - Correction is possible, as long as there is no "deceptive intent"

Inventorship in the Age of AI

- U.S. utility patent application <u>must</u> be filed in the name of the actual inventor(s) – an Al model cannot be an inventor
 - Remember Under US law, a patent may be found invalid if the inventorship is incorrect!
- Using an off-the shelf AI system to design a new compound does not amount to inventorship
- Inventing with AI
 - Develop an AI model to solve a specific problem
 - Modify the output of the AI system
 - Take a list of possible options from an AI system and follow-up with lab work to identify the options that work for your intended purposes

Inventorship Best Practices

- Discuss the contributions of individuals associated with the claimed subject matter
- Distinguish between conception and implementation
- Distinguish between authors and inventors
- Document each inventor's contribution contemporaneous notes will help years later when issues come up
 - When working with AI document the human contributions at each step (developing/training the system, prompt engineering, further lab work on AI-generated compounds)
- Determine inventorship and get necessary assignments executed as soon as possible

Patent Ownership

- Inventor(s) or a company/institution to which the inventor(s) assign their rights to (usually the latter)
- Important for all employment agreements, consulting agreements, or the like to have present tense IP assignment
 - I "hereby assign" = an assignment
 - I "will assign" or "agree to assign" ≠ an assignment, just a promise
- Public notice of ownership recordation
 - Inventor assignments
 - Company name change
 - Company to company assignment (merger, acquisition, transfers, etc)
- Why does this matter?
 - One of the first questions an investor is going to ask during diligence is whether the company owns the IP
 → Having documentation for clear chain of title to your IP at the outset will save many headaches later

Government March-In Rights

- If the invention was made under <u>US Government support</u> Application is subject to provisions of the Bayh-Dole Act
- US Government has certain rights to the invention
 - March-in rights allows a US agency to grant compulsory license to a third party if goodfaith efforts aren't being made to commercialize invention
- Reporting obligation to those invention made with US Government support (iEdison)

Bayh-Dole Act – 2018 Update

- Bayh-Dole Act <u>update</u> took effect on May 14, 2018
- Applies to funding agreements executed after May 14, 2018, and may also apply to existing funding agreements modified after May 14, 2018
- New regulations requires to file any non-provisional patent application (whether a U.S. application, a PCT application, or a foreign application)
 within 10 months
- A request for extension of time is available, but should be requested early (by 8th month because there's a 60-day review period)
- Failure to convert within 10 months or obtain extension may jeopardize your ownership of the patent application and any associated rights

Let's talk about it!



MAY 13-17, 2025 | NEW ORLEANS

AACR ANNUAL MEETING 2025

April 25 - 30, 2025 McCormick Place Convention Center Chicago, IL



DNA Replication Gaps, Cancer and Disease

Apr 27–30, 2025 | Daejeon Convention Center, Daejeon, South Korea Scientific Organizers: Sharon B. Cantor, Alberto Ciccia, Vincenzo Costanzo and Kyungjae 🛱 | JANUARY 13-16, 2025 | SAN FRANCISCO, CALIFORNIA

43rd Annual J.P. Morgan

Healthcare Conference



Public Disclosures

- Patent protection is available to invention that are novel and nonobvious
 - Novel = no prior public disclosure, public use, public sale
- Examples of public disclosure
 - Publishing your invention in literature (abstract/paper submission)
 - Inclusion of your invention in a thesis or dissertation
 - Posting the details of your invention on the Internet (e.g., ClinicalTrials.gov disclosure, press release)
 - Oral or written disclosure of your invention at scientific meetings or lectures (e.g., oral/poster presentation)
 - Disclosing your invention to any visitors to the laboratory in a non-confidential manner, including posters
 - Nonconfidential disclosures to potential partners (e.g., pitch deck)

Before Public Disclosures...

- File a provisional patent application!
- Don't assume what you intend to disclose is protected by prior application(s)
 - please consult your patent counsel

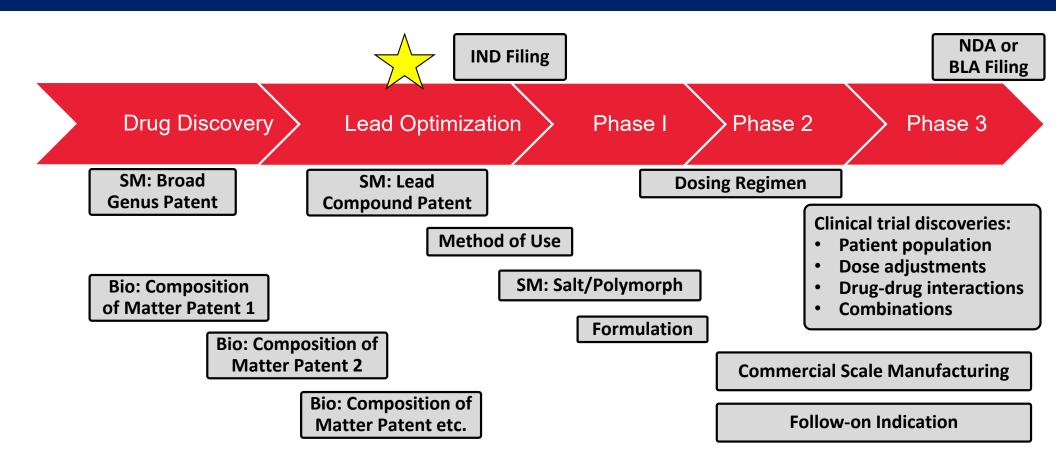
What if Public Disclosure was Made?

- US has one year grace period for inventor's own disclosures
- Many countries do not have such grace period so public disclosure can jeopardize patentability of your invention
- Duty-to-disclose to US Patent Office
 - Must notify patent office of all known prior disclosure and relevant art that are material to patentability
 - Withholding information = inequitable conduct = patent invalid

Confidential Information

- Obtain CDAs when possible
- Technical Information
 - File patent application prior to disclosure
 - Discuss without disclosure of specific compound structures if possible (wait to disclose)
- Don't waive Attorney-Client privilege
 - For sensitive IP discussions, include your attorney in the email
 - Legal opinions etc.

R&D Milestones and Patenting Timeline



Freedom to Operate vs. Patentability

- A patent does not give you the right to practice your invention
 - Patents are issued with varying scope there may be another entity with a claim that is broader than your patent claim that would prevent you from practicing your invention
- Patentability Is your invention novel and nonobvious?
- Freedom to Operate (FTO) To what extent are you infringing on patents by others?
 - Is your invention dominated by someone with a "generic" invention or claims to a "genus"?
 - Does your invention employ property that has been patented by someone else?

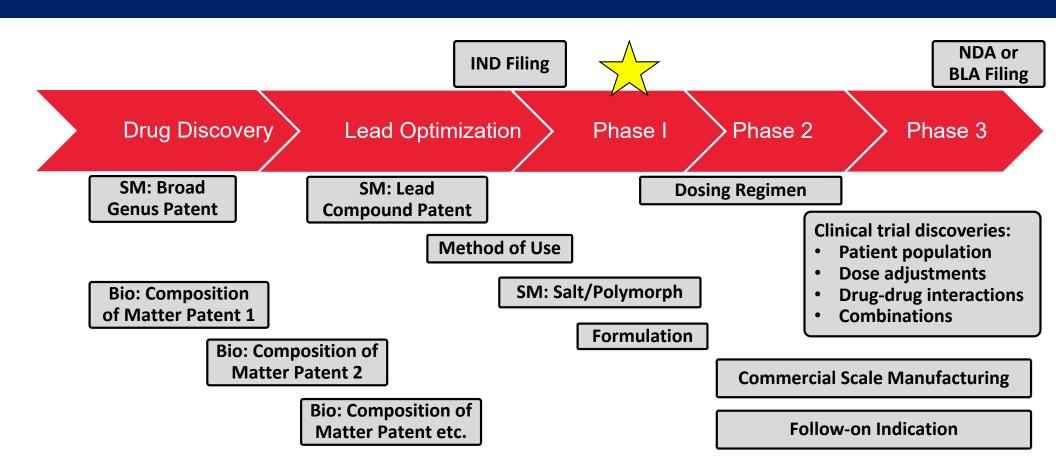
Freedom to Operate vs. Patentability

- Example: invention is a <u>species</u> of a larger <u>genus</u>
 - Company A filed 1st and got claims to "A tennis ball" = genus
 - Company B filed 2nd and got claims to "A green tennis ball" = species
 - Both are patentable (as long as they are novel and nonobvious)
 - But only Company A (with claims to the genus) has FTO
 - Company B's green tennis ball infringes Company A's patent if used
- FTO analyses can be expensive involve reviewing and analyzing large sets of search results; the more complicated your product, the more complicated the search
 - Be strategic in deciding when to engage in these searches usually done before making decisions re: large investments in R&D
 - E.g., before finalizing any part of your product or process and/or at lead candidate selection
- Consider your timeline to market and safe harbor under 271(e) when evaluating FTO risks





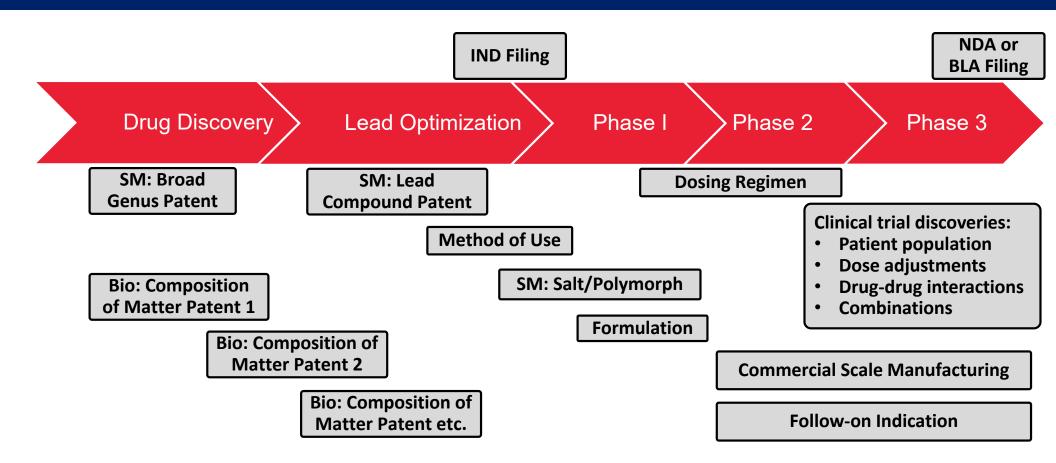
R&D Milestones and Patenting Timeline



Patent Life Cycle Management

- The first filing (composition of matter, method of use) on your technology is not the only source of patentable material
- Consider the entire life cycle of your technology when there is an inflection point in development, there is usually a patentable invention associated with this inflection point
 - Selection of leads follow-on species filings for your selected leads, compound improvements
 - Entering the clinic IND filings, dosing regimens, patient populations, formulations
 - Commercialization consider methods necessary for commercial scale manufacturing
- Consider your drug label early!

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Questions?

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